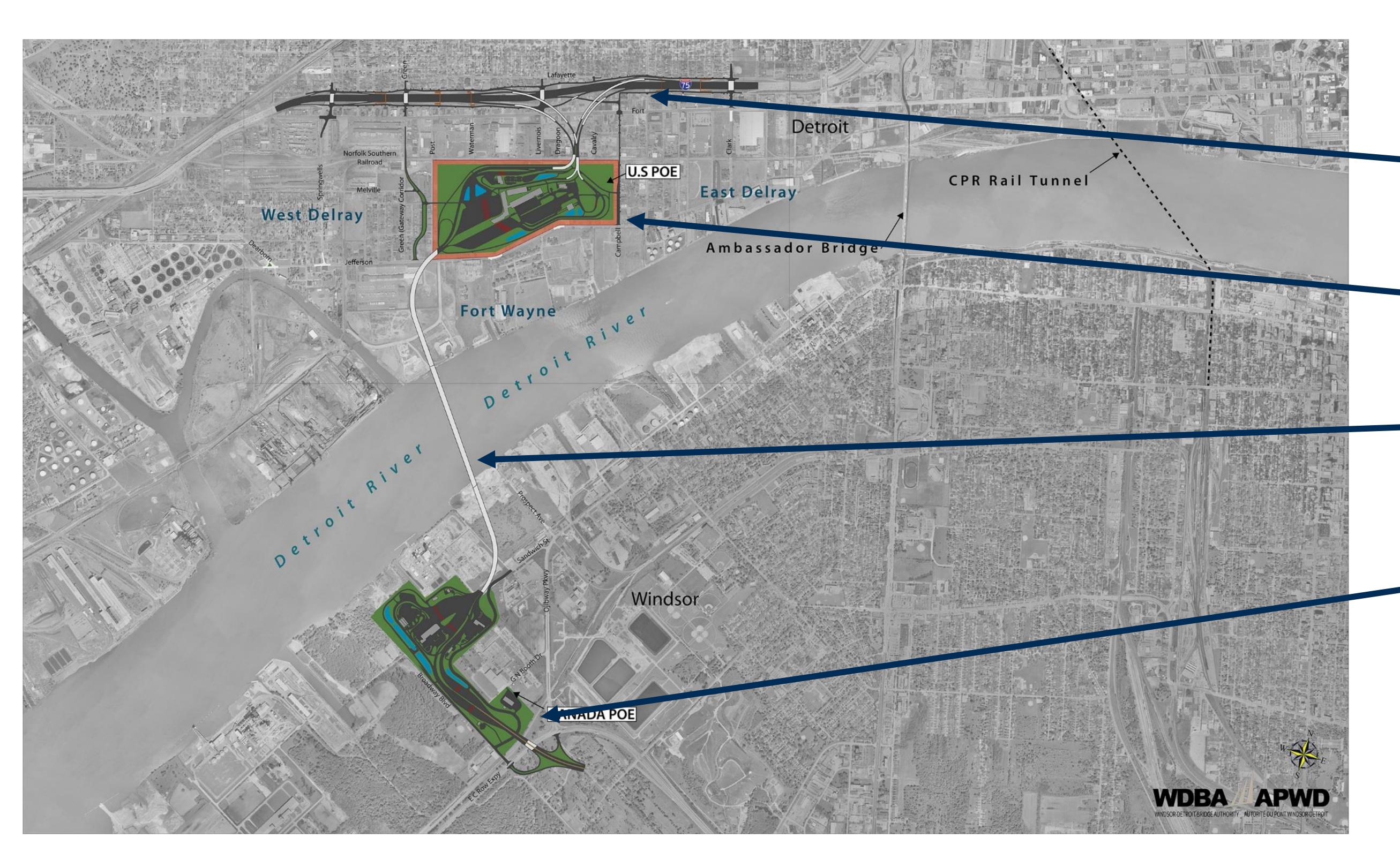


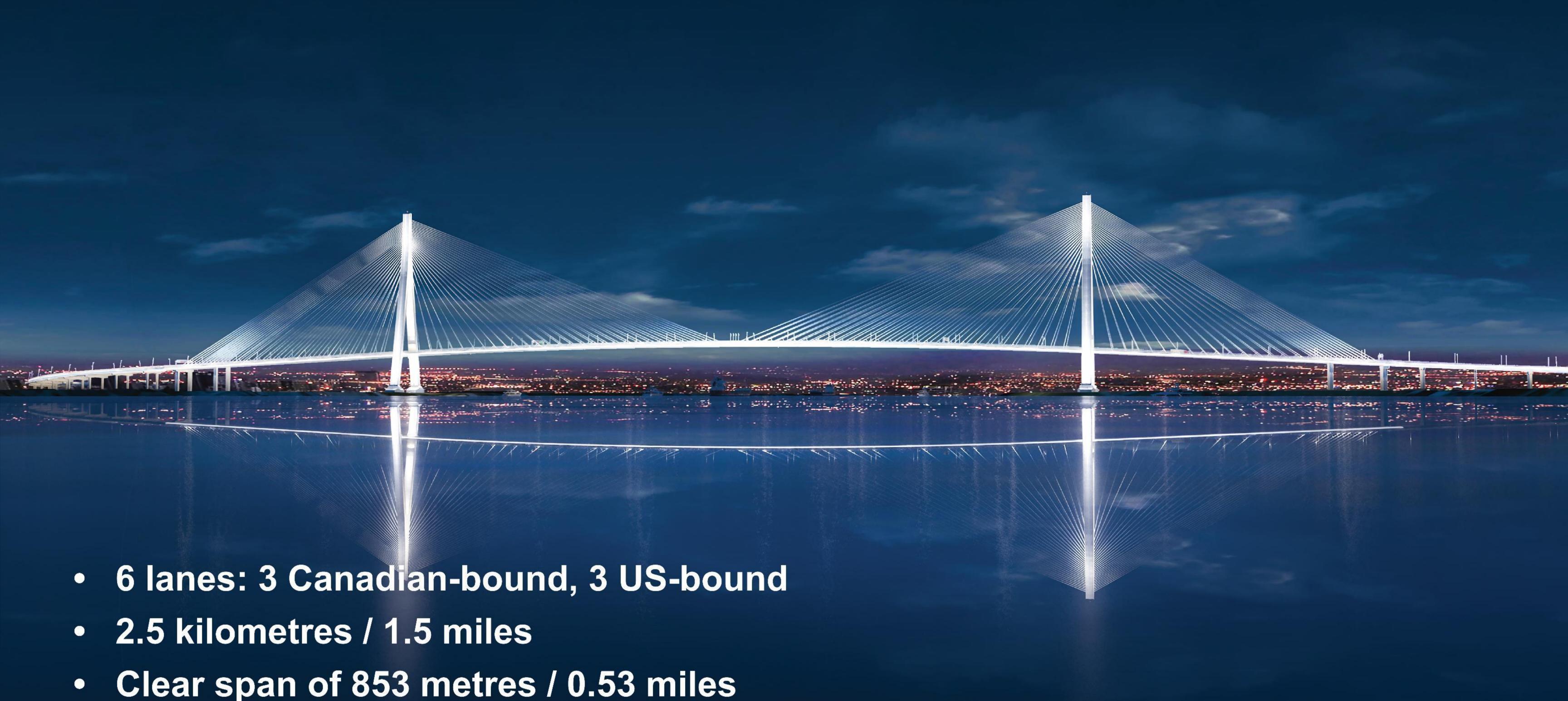
PROJECT COMPONENTS



Legend

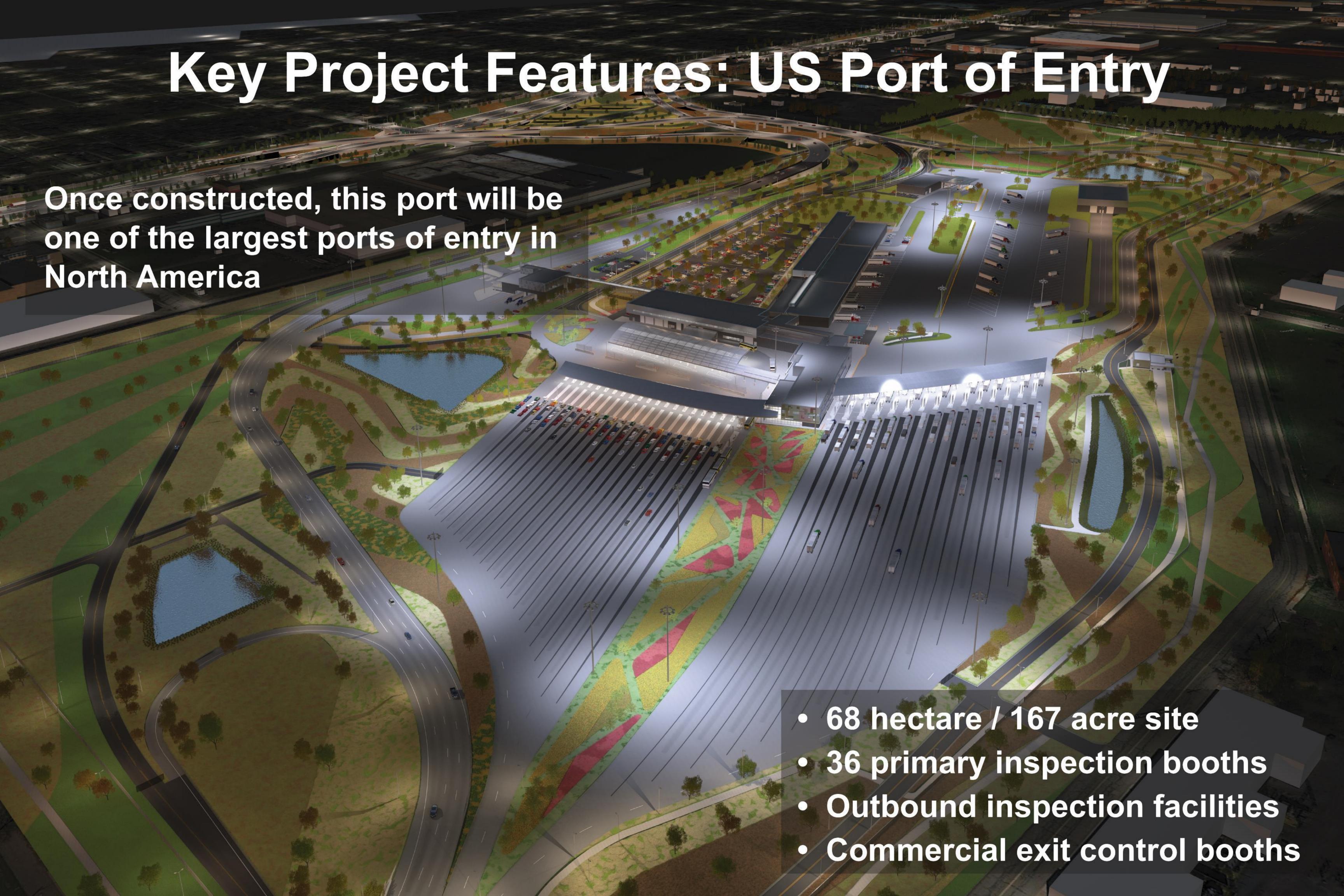
- 1. Michigan Interchange
- 2. US Port of Entry (POE)
- 3. Gordie Howe International Bridge
- 4. Canada Port of Entry (POE)

Key Project Features: Bridge



• Multi-use path for pedestrians and cyclists 3.6 metres / 11.8 feet wide

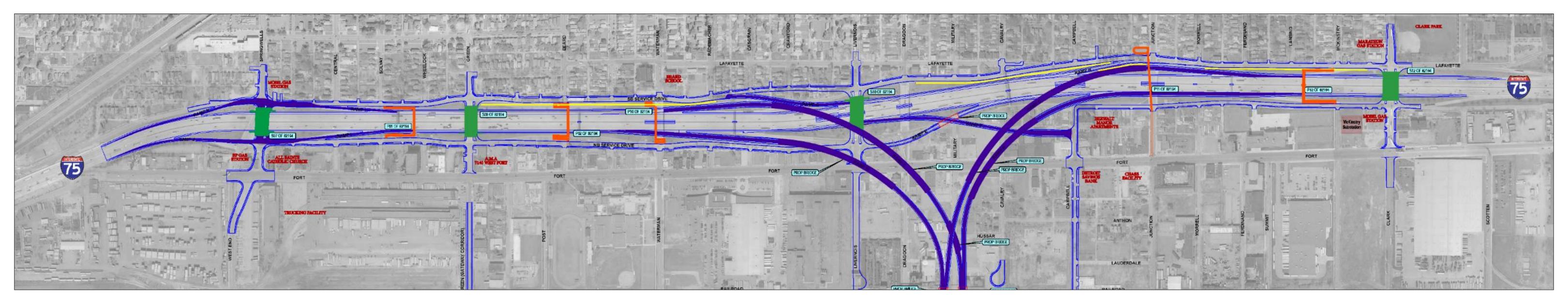








I-75 INTERCHANGE CONFIGURATION



Approximately 1.8/3 km miles of I-75 between Springwells Street and Clark Street will require modifications to accommodate the ramps connecting to the US Port of Entry (POE). The future configuration of this area includes the following:

Road Bridges

Road bridges carrying vehicular traffic over I-75 will be reconstructed at:

- Springwells Street
- Green Street
- Livernois Avenue (two-way traffic)
- Clark Street

Access Ramps

North and southbound I-75 ramps will be accessible as follows:

Northbound Exit Ramps:

- Springwells Street
- I-75 exit to US POE (new)
- Campbell Street (new)
- US POE exit to I-75 (new)

Northbound Entrance Ramps:

- Springwells Street
- Livernois Avenue
- Clark Street

Southbound Exit Ramps:

- Clark Street
- I-75 exit to US POE (new)
- US POE exit to I-75 (new)
- Waterman Street (new)
- Springwells Street

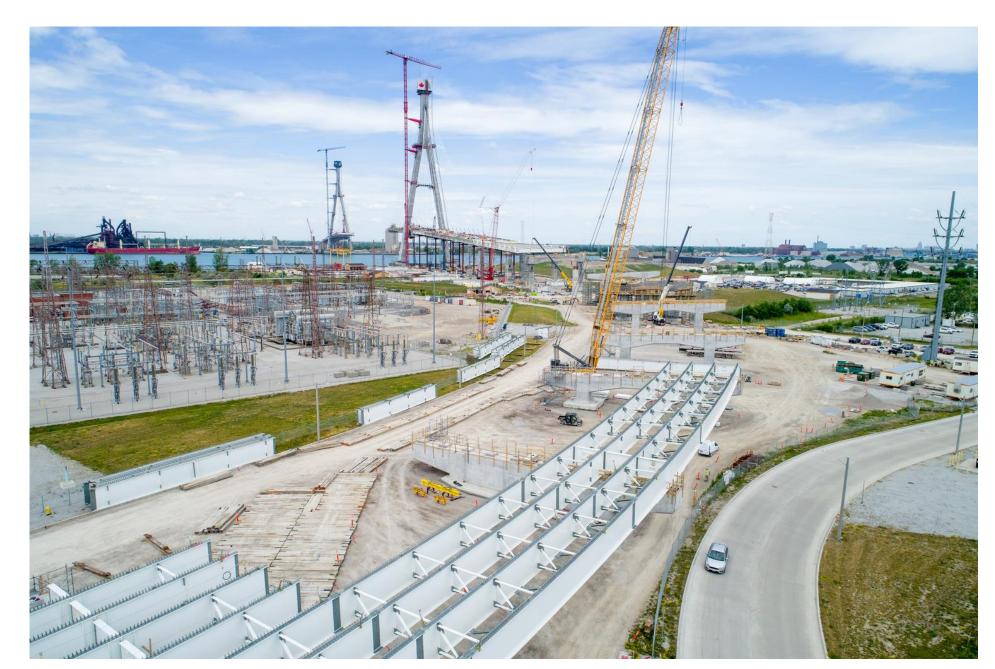
Southbound Entrance Ramps:

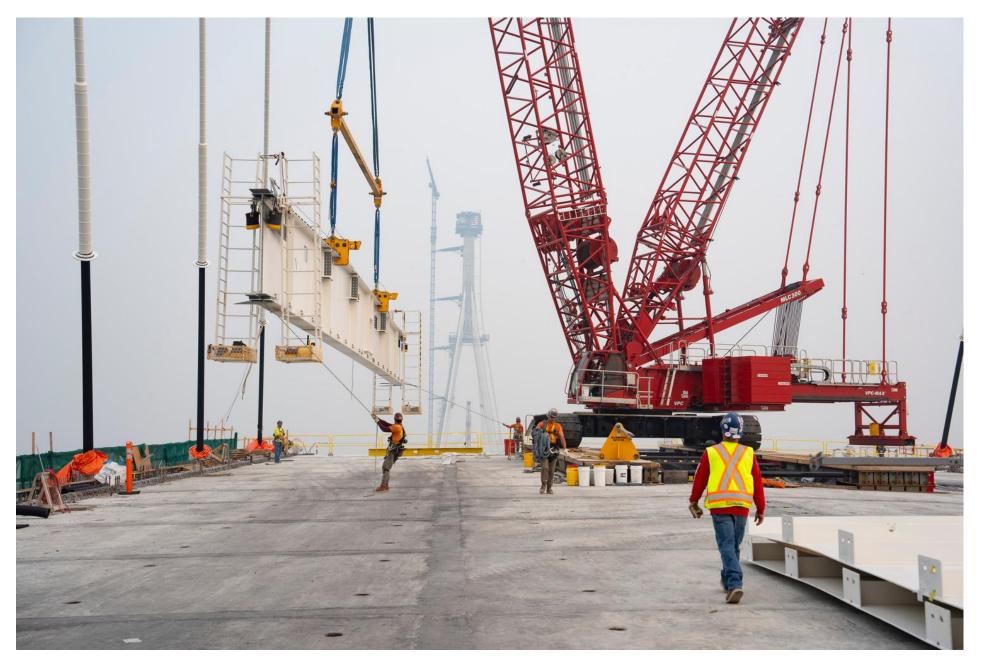
- Springwells Street
- Junction Avenue



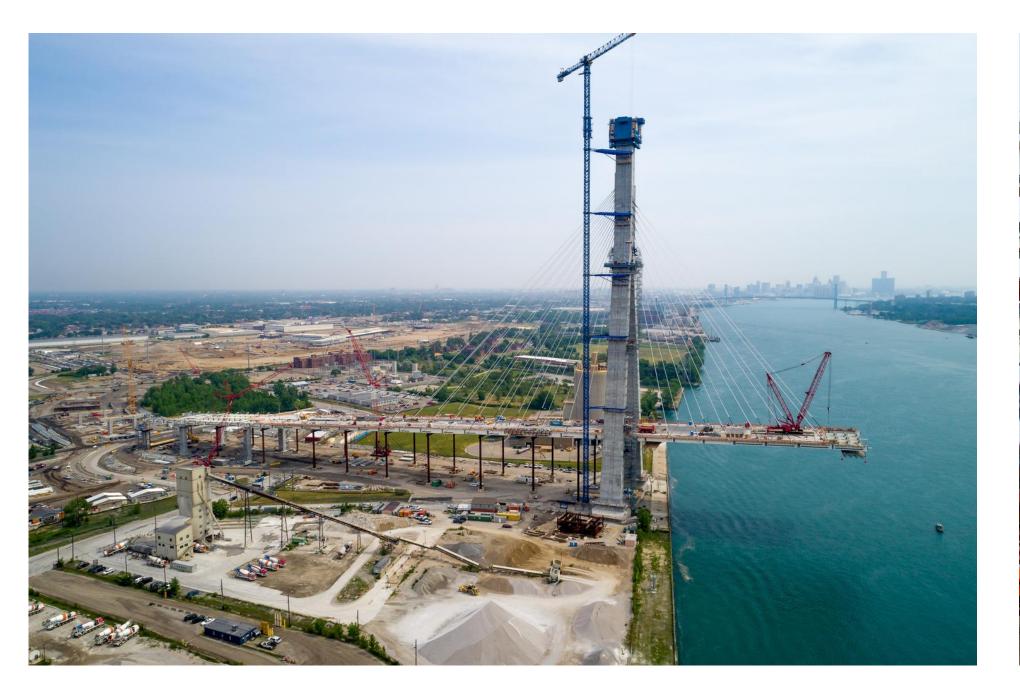
BRIDGE SITE CONSTRUCTION ACTIVITIES

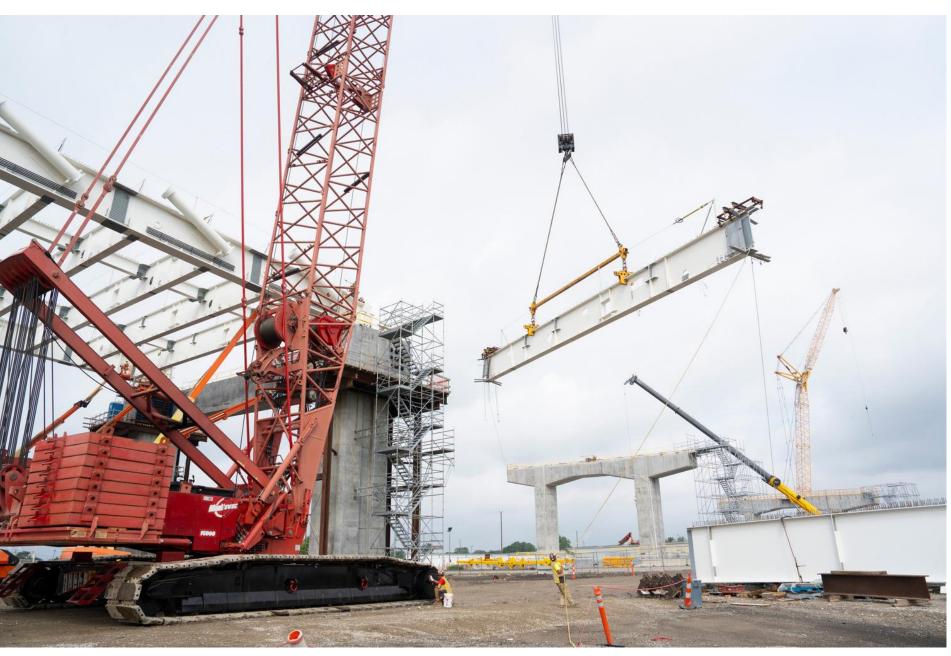
- The Canadian and US bridge towers reached their full height of 220 metres/722 feet. Crews are currently removing jump form systems.
- Stay cable installation continues with over 100 of the 216 total cables installed between both sides.
- Construction of the bridge deck over the Detroit River continues with girder, structural steel and precast concrete panel installation.
- Road deck construction on the bridge back span is well underway. Along with work on the bridge abutment and approach pier.





Canadian bridge site construction progress (left photo) and bridge deck girder installation (right photo)





US bridge site construction progress (left photo) and road deck girder installation (right photo)



CANADIAN PORT OF ENTRY CONSTRUCTION ACTIVITIES



Canadian Port of Entry construction progress



Canadian Port of Entry primary inspection lane canopy construction

- All 11 buildings and structures are currently under construction at the Canadian Port of Entry.
- Activities include roofing, masonry work, installation of equipment and underground utility installations. Paving and grading work is taking place throughout the site.
- Construction of the 22 primary inspection lanes and 16 toll booths is well underway. Framing and final touchups are taking place on both canopies.
- Beam erection, formwork and concrete pours are taking place on the return to US overpass bridge in the Port of Entry.



US PORT OF ENTRY CONSTRUCTION ACTIVITIES



US Port of Entry construction progress

US Port of Entry construction progress

- All 13 buildings and structures are currently under construction at the US Port of Entry.
- Activities include roofing, masonry work, underground utility installations. Paving and grading work is taking place throughout the site.
- Foundation work continues on inspection lane canopy footings.



US Port of Entry construction progress



I-75 ROAD AND PEDESTRIAN BRIDGES

Road Bridges

Construction of all four road bridges over I-75 is complete providing the public with easy access within the community. These four road bridges include:

- 1. Springwells Street
- 2. Green Street
- 3. Livernois Avenue (two-way traffic)
- 4. Clark Street



Springwells Street road bridge

Pedestrian Bridges

All five pedestrian bridges are under construction in various stages. These five pedestrian bridges include:

- 1. Waterman Street
- 2. Beard Street
- 3. Solvay Street
- 4. Junction Street
- 5. Lansing Street



Solvay Street pedestrian bridge construction progress



DETROIT LOCAL ROAD IMPROVEMENTS

Michigan Interchange activities on the Gordie Howe International Bridge project include associated local road improvements. These improvements include:

Reconstruction and realignment of:

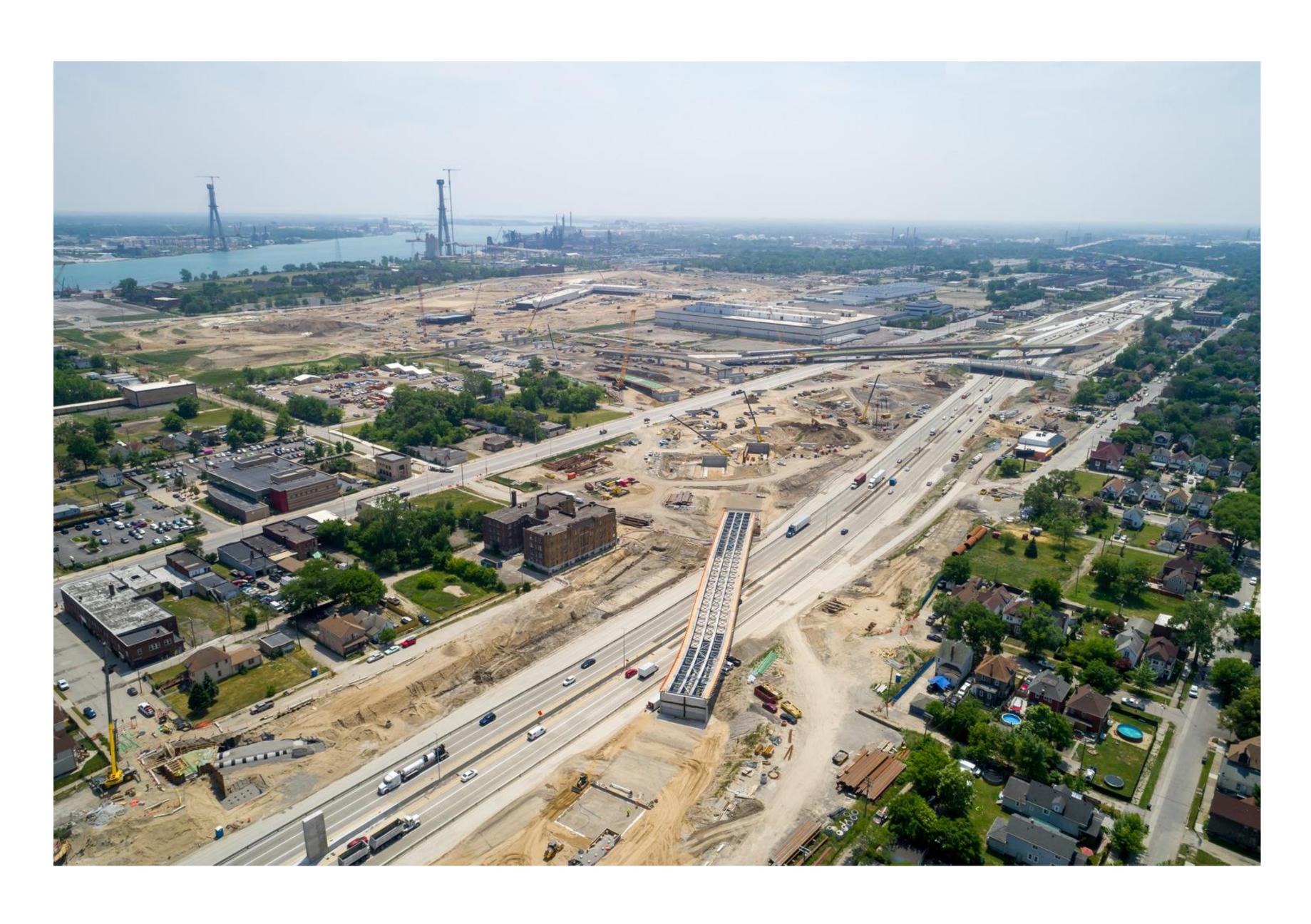
- Green Street from southbound I-75 to W. Jefferson Avenue, including a boulevard from the Norfolk Southern Railway to W. Jefferson Avenue
- Campbell Street from southbound I-75 to W. Jefferson Avenue, including a boulevard from the Norfolk Southern Railway to W. Jefferson Avenue
- Livernois Avenue from southbound I-75 to the dead end, with construction of a cul-de-sac and conversion to 2-way traffic (from Fort Steet south).

Reconstruction and reconfiguration of the following intersections:

- West End Street and Fort Street (complete)
- West End Street and W. Jefferson Avenue (complete)
- Dearborn Street and W. Jefferson Avenue
- Clark Street and Fort Street
- Clark Street and W. Jefferson Avenue

Road resurfacing will take place on:

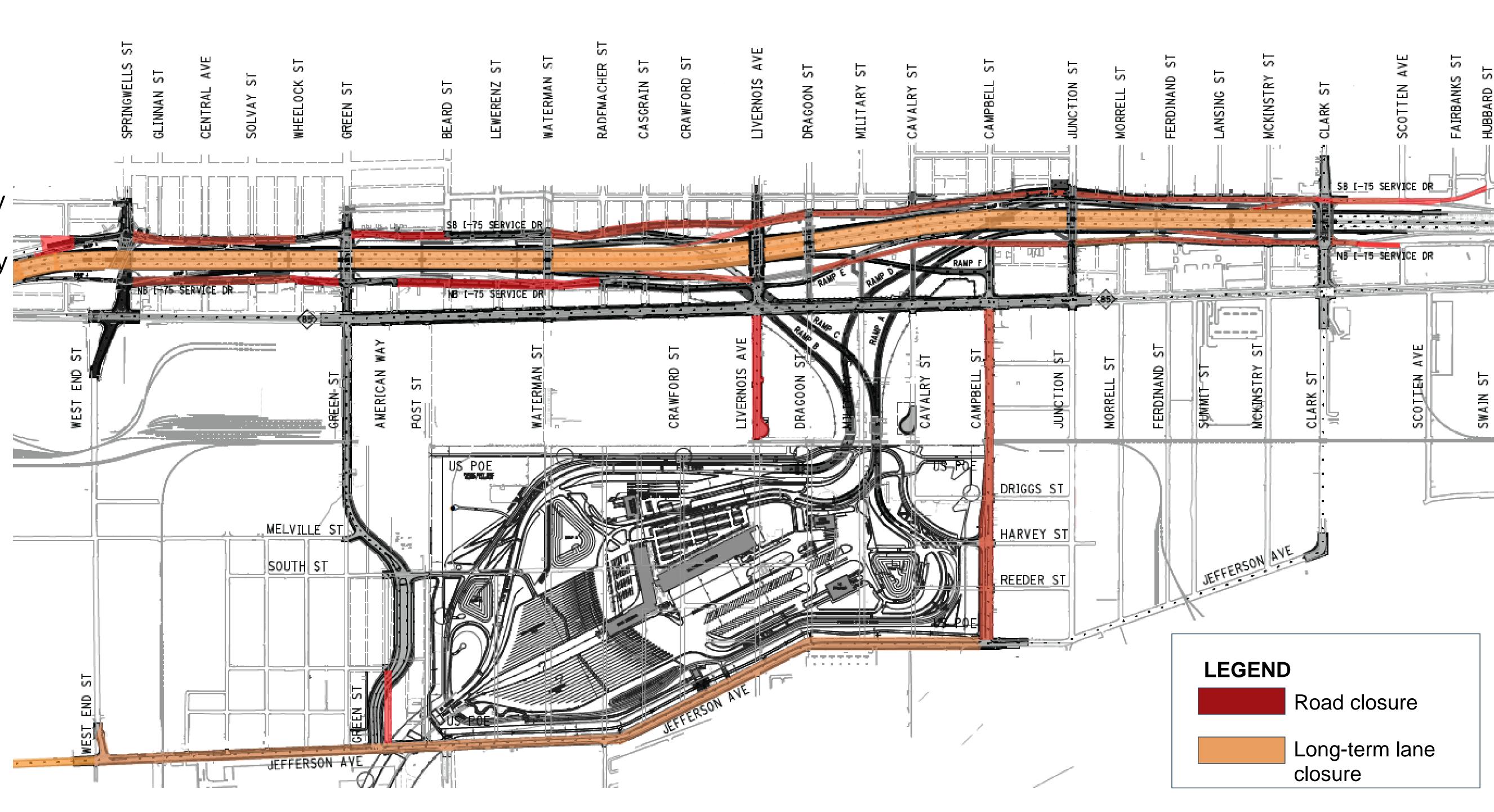
- East and westbound I-75 Service Drives from West End Street to Clark Street
- Fort Street from Junction Avenue to Green Street
- Cavalry Street: construction of a new cul-de-sac at the southern terminus
- W. Jefferson Avenue from Campbell Street to West End Street.





DETROIT TRAFFIC PATTERNS

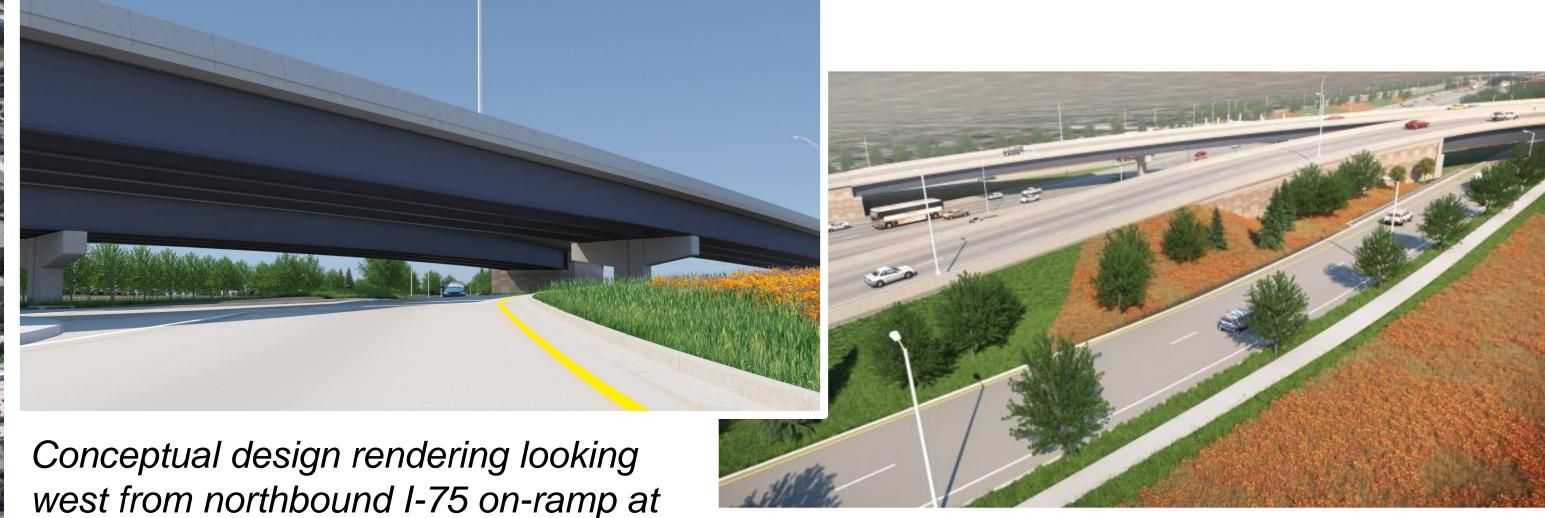
- Service Drives are closed or reduced to single lanes in areas between Springwells Street and Clark Street:
- Livernois Street is open to two-way traffic between Fort Street and West Lafayette Street and one-way traffic north of West Lafayette Street.
- The primary detour route for motorists includes the use of the Springwells Street, Green Street, Livernois Avenue and Clark Street road bridges to cross over I-75.
- Travelers wishing to access I-75
 northbound or southbound will be
 detoured to West Vernor Highway
 or Fort Street depending on
 directional travel needs.





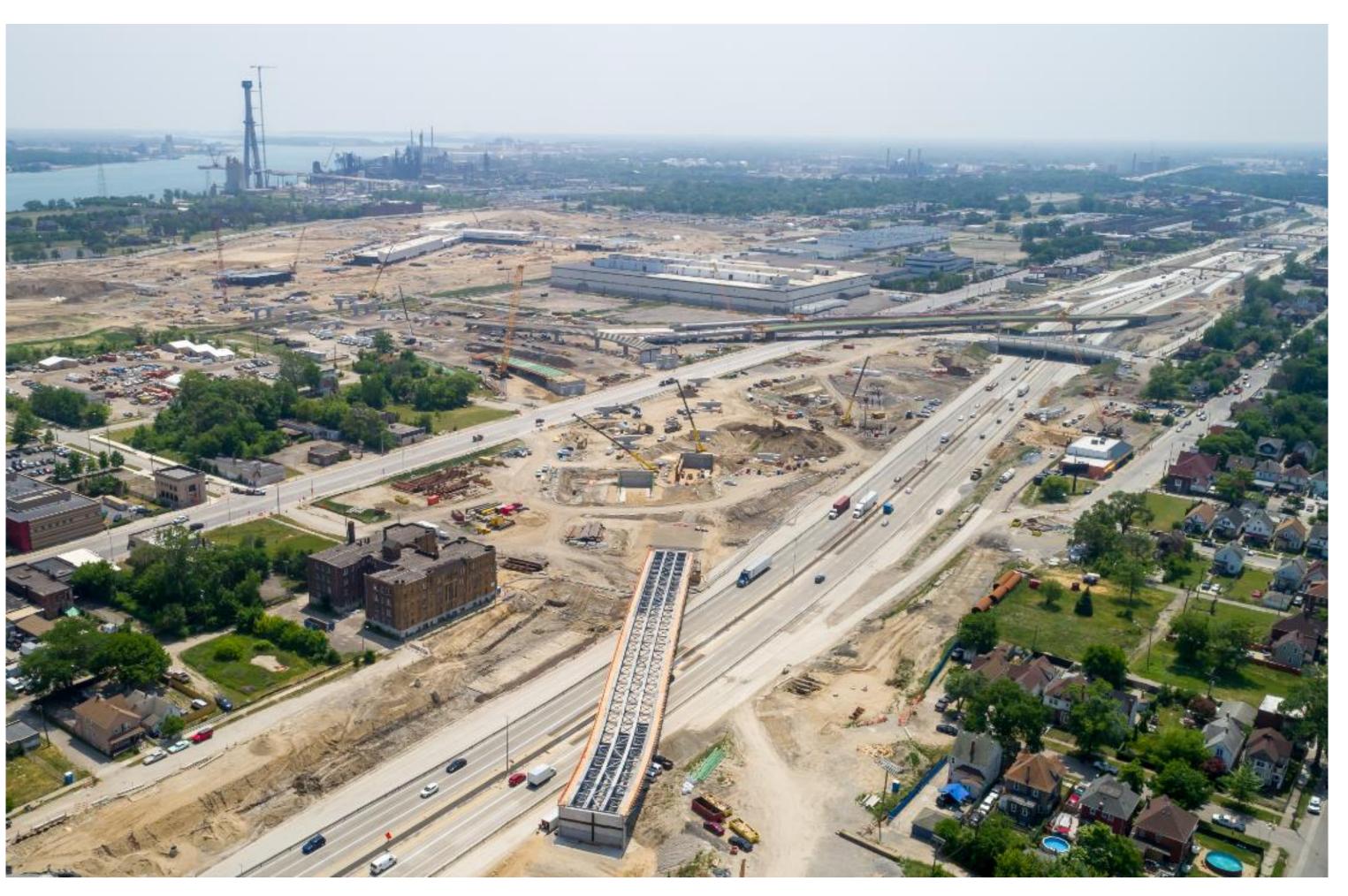
I-75 AND US PORT OF ENTRY CONNECTING RAMPS





Conceptual design rendering looking east from northbound I-75 Service Drive towards US POE

- Ramp construction connecting I-75 to the US Port of Entry is well underway, with all ramps in the above image (A, B, C, D and E) under construction at different stages. Ramps are anticipated to be complete in 2024.
- Ramp construction activities include:
 - girder installations
 - rebar installations and concrete deck pours
 - foundational work, including construction of footings and piers
- Minimal traffic impacts are anticipated and may include single lane closures and short-term temporary closures.





SANDWICH STREET RECONSTRUCTION

- Three kilometres of Sandwich Street is being reconstructed from south of the Rosedale Avenue roundabout past Ojibway Parkway to McKee Road.
- Construction is taking place in a three-phased approach:
 - PHASE ONE: McKee Road to Ojibway Parkway anticipated to begin in Fall 2023
 - PHASE TWO: Ojibway Parkway to Chappell Avenue September 2023 for 14 weeks
 - PHASE THREE: Chappell Avenue to south of the Rosedale Avenue roundabout anticipated to begin in 2024



Traffic information can be found at GordieHoweInternationalBridge.com



SANDWICH STREET PHASE TWO RECONSTRUCTION

Start September 5, 2023, southbound Sandwich Street between Essex Terminal Railway (ETR) and Chappell Avenue will be closed. One lane of northbound traffic will remain in place. During this closure, businesses located on this section of Sandwich Street will be accessible via northbound Sandwich Street only. This closure is anticipated to be in place for 14 weeks in duration.

Detour routes are as follows:

Northbound traffic:

No detour is required. One lane of traffic will remain open.

Southbound traffic:

Southbound traffic will detour to Huron Church Road:

- Vehicular traffic will turn east on Prince Road and follow it to Huron Church Road
- Commercial (truck) traffic will turn east on Prince Road and then east on Tecumseh Road to Huron Church Road.
- Once traffic has reached Huron Church Road the detour ends. Huron Church Road can be followed to reach the intended destination of E.C. Row Expressway, Highway 401, Ojibway Parkway or addresses on Sandwich Street within the construction work area.





MALDEN PARK OBSERVATION AREA

Malden Park observation area location



Malden Park observation area conceptual rendering

MALDEN PARK OBSERVATION AREA

Through the project's Community Benefits Plan Neighbourhood Infrastructure Strategy, an observation area in Malden Park is being constructed to provide an attractive, safe location for residents, students and tourists to observe construction of the Gordie Howe International Bridge.

Construction of the observation area started in September 2023 and will take approximately seven weeks to complete.

When complete, the observation area will be a landscaped area at the highest elevation in Malden Park enhanced with railings, benches and wayfinding signage, directing viewers' attention to a clear vantage of the Gordie Howe International Bridge.



CONSTRUCTION MITIGATIONS

The project team is committed to minimizing disruptions to communities and the environment and will implement steps to help limit impacts to nearby residents, people travelling through the construction zone and nearby businesses.

The following list represents some of the mitigation measures that are required in Canada and/or US as identified in the Detroit River International Crossing Study (DRIC)*:

Noise control

- Ensure all construction equipment is maintained.
- Limit noisy activities to daytime hours and in accordance with municipal bylaws.
- Maximize the distance between the construction staging areas and nearby receptors.
- Provide regular updates to nearby residents and businesses on possible activities that will affect them.

Dust Management

- Periodic watering or stabilization of soils.
- Limit speed of vehicular traffic.
- Use water sprays during loading/unloading of materials.
- Sweep or water flush entrances to construction zones.

Erosion and Sediment Control

- Develop and implement erosion and sediment control plans to protect surface waters, adjacent ecosystems and properties.
- Follow provincial and state environmental guidelines for road construction.
- Create temporary stormwater management ponds to manage water quality.

Water Quality Protection and Management

- Protect, manage and monitor fish habitats and wetlands through design.
- Salt management plans for construction and operation phases.
- Implement stormwater management plans to control water quality.

Archaeology/Cultural Resource Protection

- Continue to undertake archaeological and heritage investigations.
- Report unexpected archaeological finds to the appropriate agencies during the construction phase.

Traffic Disruptions

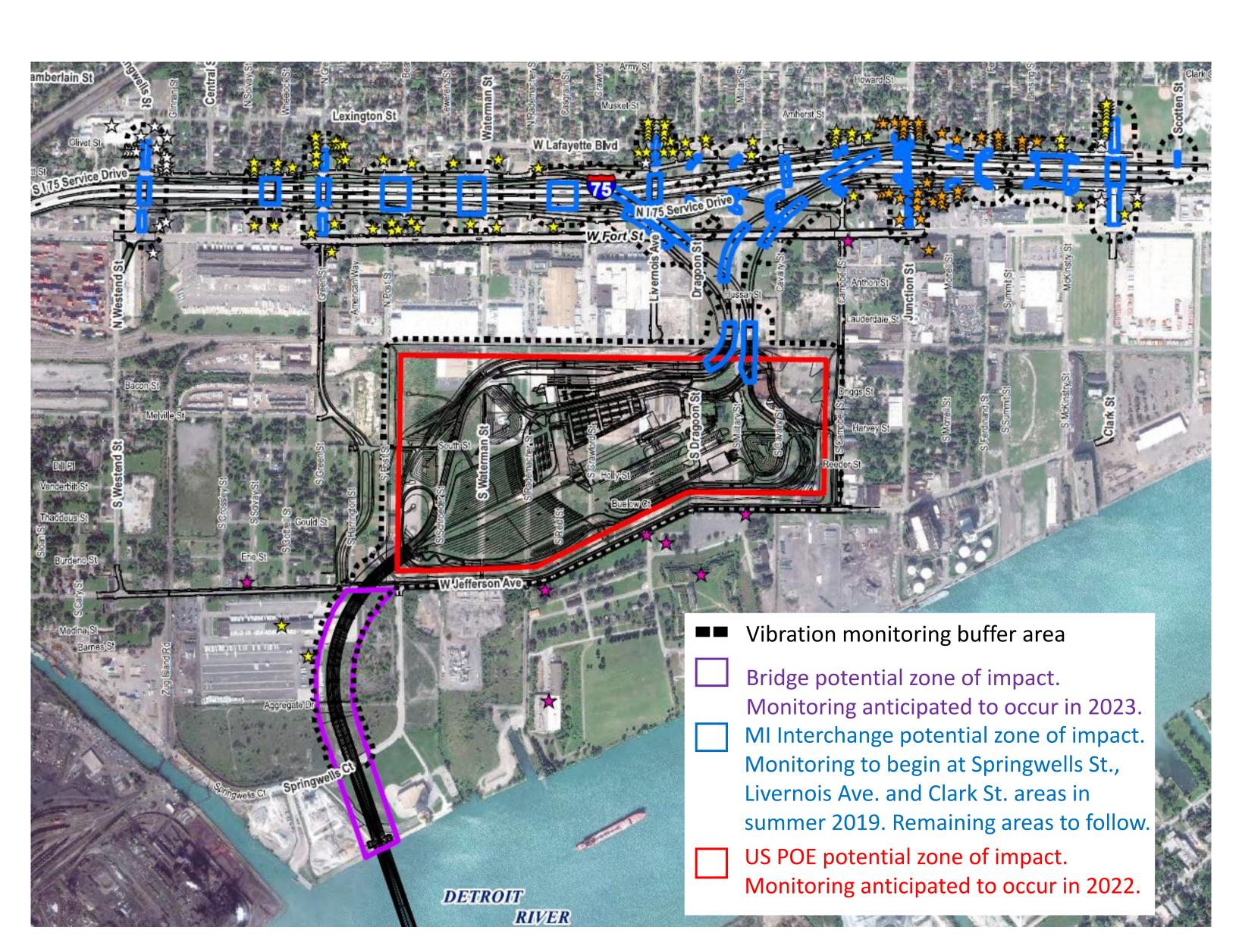
- Alert nearby residents and businesses of temporary traffic disruptions in advance when possible.
- Ensure alternate routes are available.
- Provide signage to alert drivers and pedestrians of closures or detours.

^{*}The Detroit River International Crossing (DRIC) study was a coordinated Canadian and US environmental study that identified requirements to mitigate potential negative impacts from a new crossing. The study was initiated in 2005 and concluded in 2008. Approvals on both sides of the border were received in 2009.



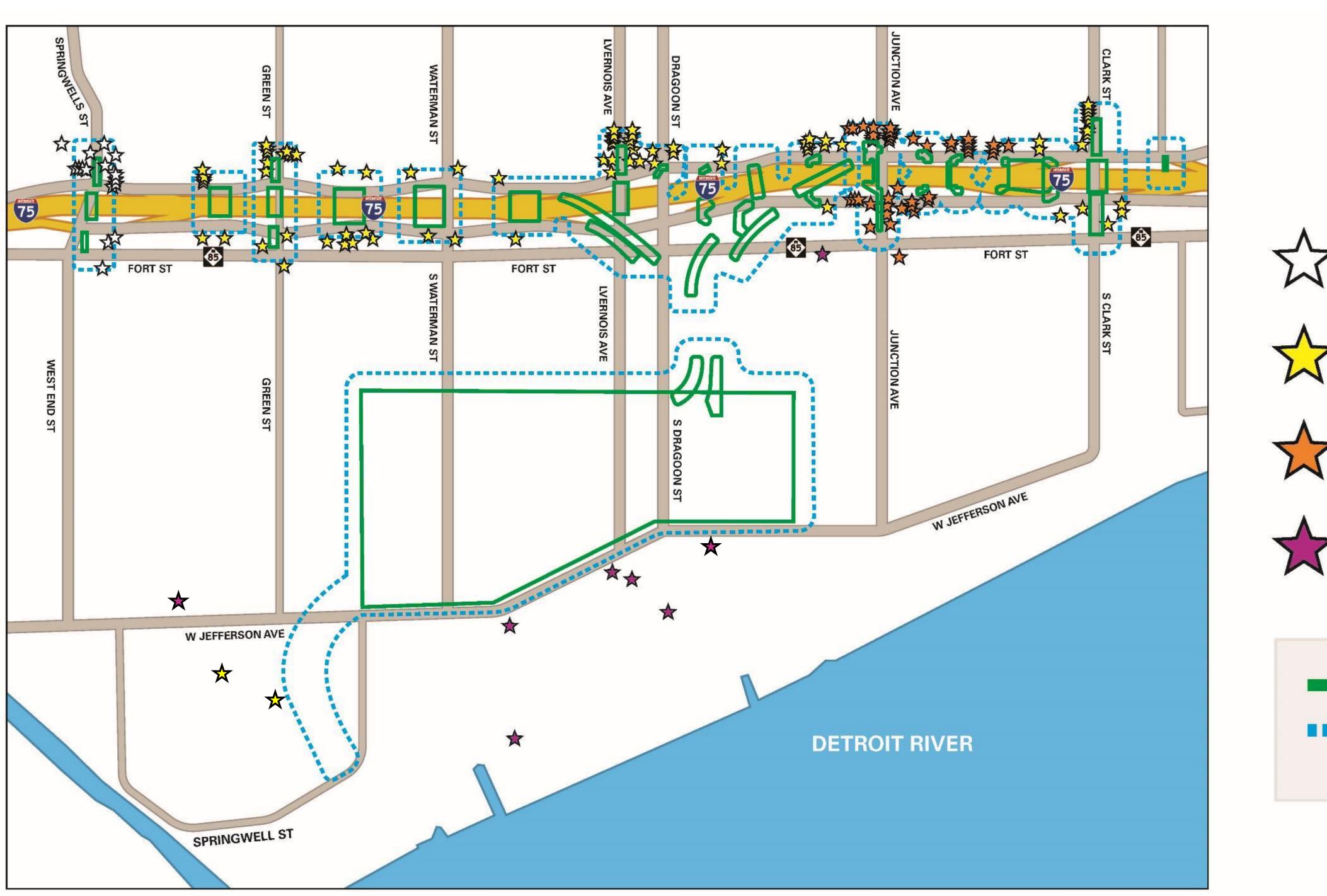
CONSTRUCTION MITIGATION VIBRATION MONITORING

- Every effort will be made to reduce impacts to residents, historical structures and businesses located adjacent to construction areas. In some instances, construction activities may cause noise and vibration beyond the project limits.
- In accordance with the Final Environmental Impact Statement (FEIS) and the Record of Decision (ROD), preconstruction, construction and post-construction foundation surveys will be made available to owners of properties located within 150 feet of identified vibration zones.
- Owners of residential and business properties that fall within these identified areas will be issued a letter explaining the Vibration Monitoring Program, which is provided free of charge. Once they opt-in, BNA will coordinate a survey of their property prior to the start of major construction activity occurring in their area.
- Vibration levels will be monitored throughout construction activities.
- Fort Wayne, Berwalt Manor and many other Historical Structures in the vicinity of the project site will be included in this Vibration Monitoring Program.





VIBRATION MONITORING LOCATIONS



ZONE ONE



ZONE TWO



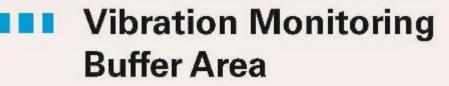
ZONE THREE 2022-2023*



HISTORIC 2022-2023*



Project Infrastructure



Identified zones of influence within 150 ft of construction areas considered for vibration monitoring

^{*} Zone Three/Historic timeline is subject to change due to possible construction scheduling.



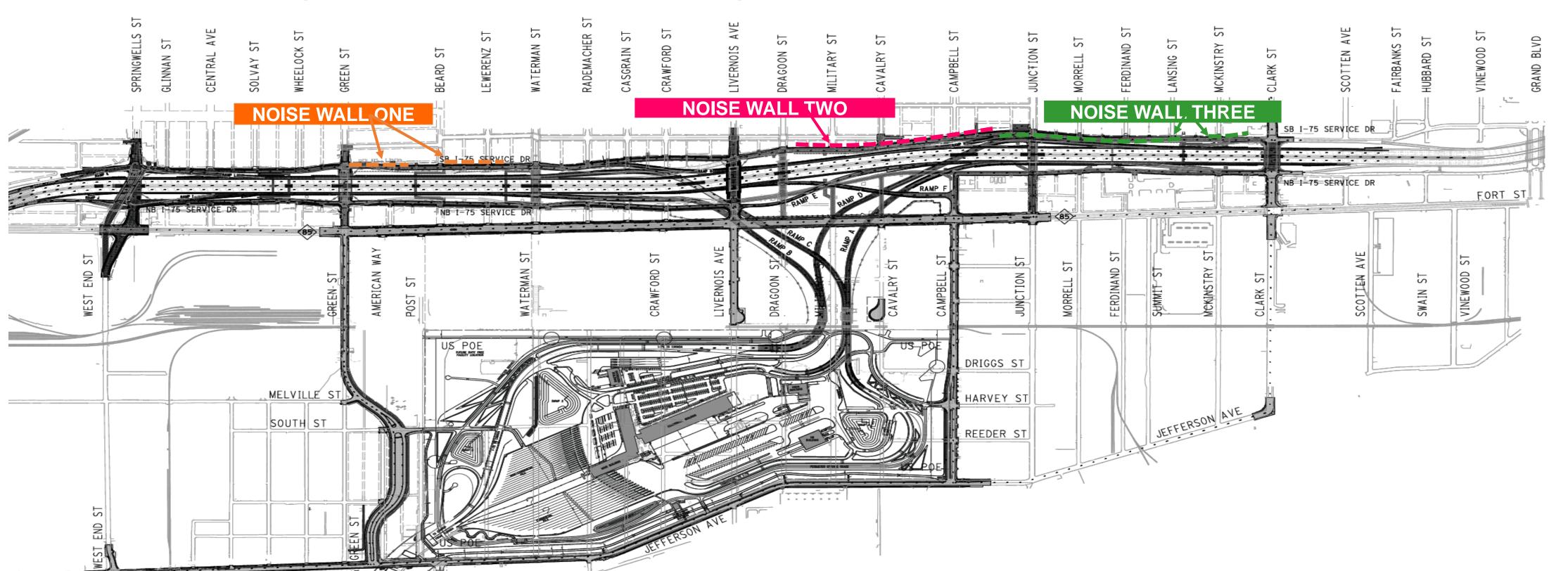
NOISE WALL CONSTRUCTION

To meet requirements included in the Final Environmental Impact Statement (FEIS), Bridging North America (BNA) is constructing noise walls (traffic sound barriers) along three sections of southbound I-75 to help mitigate highway noise for nearby residents:

- 1. Green Street to Waterman Street
- 2. Dragoon Street to Junction Street
- 3. Junction Street to Clark Street

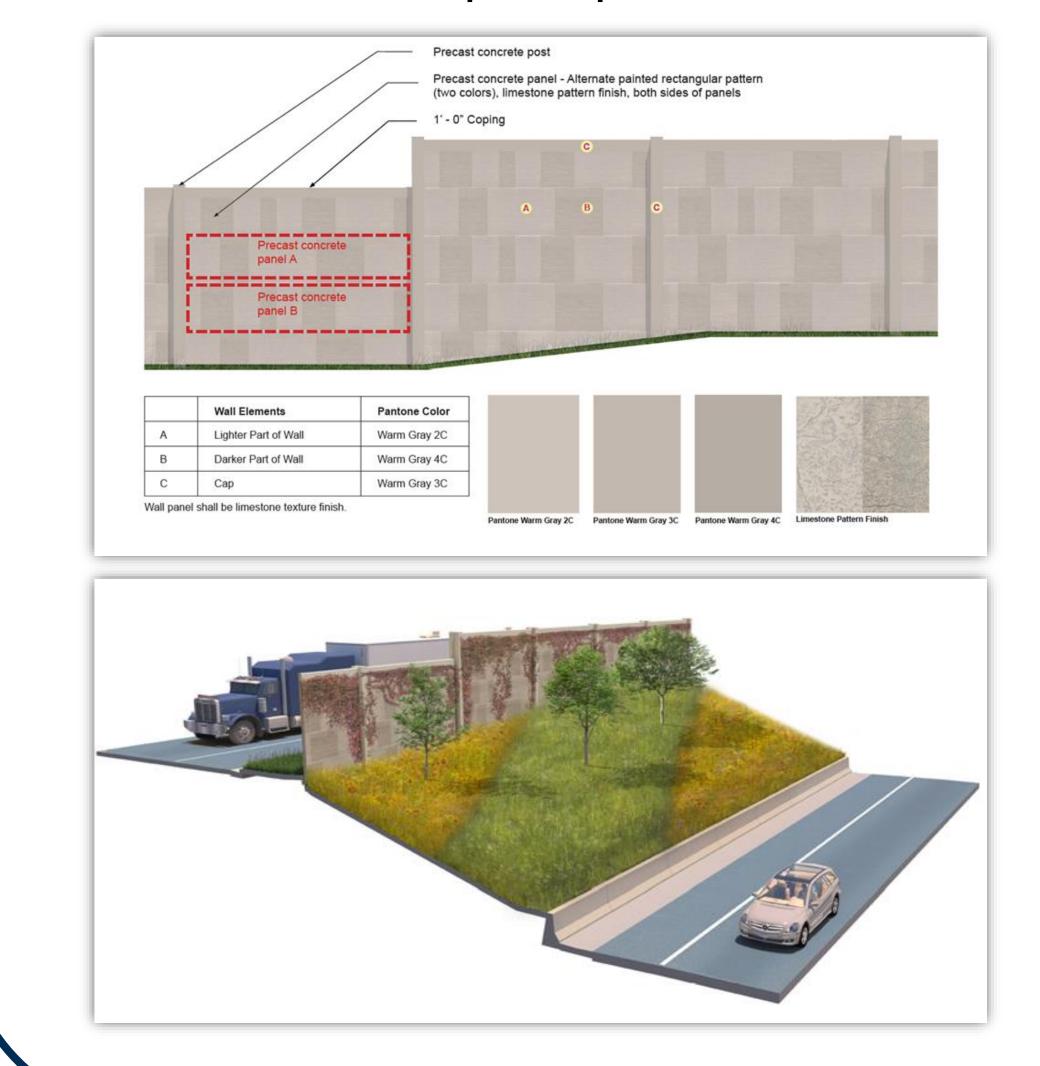
Noise wall construction started in January 2023 and all three walls are in various stages of construction. Construction of noise walls includes the following:

- Drill shafts are installed approximately 20-70 feet into the ground to provide a foundation for the noise walls.
- Posts are installed to support the noise wall panels, which are made of precast concrete.
- The noise wall panels are secured to the posts.



AESTHETICS AND FEATURES:

- Will range from 10-20 feet in height.
- Made of precast concrete panels, approximately 8 inches thick.
- Wall colors will alternate between a limestone pattern finish and various grays.
- Trees, shrubs and grasses will be added, where space permits.





COMMUNITY BENEFITS PLAN COMPONENTS

The community benefits plan is being delivered as part of the Gordie Howe International Bridge project. The Plan reflects community priorities and is comprised of two components:



WORKFORCE DEVELOPMENT & PARTICIPATION STRATEGY

Geared toward engaging business and individuals and focuses on supporting workforce, training and pre-apprenticeship/ apprenticeship opportunities.

There are three sections to this strategy:

- At least \$250 million of the total value of the work during the design-build phase in Canada will be performed by, contracted to, or supplied by the worker or contractors located in the City of Windsor or within 100 kilometres of the City of Windsor.
- Engaging and employing Indigenous Peoples in Canada in and around the City of Windsor, Essex County and Walpole Island, Ontario and contracting their businesses.
- Engaging, employing and contracting Detroit residents and Detroit-based and Detroit-headquartered businesses.

The Disadvantaged Business Enterprise (DBE) goal established for this project is 2.15% of the cost of the construction and engineering work needed to complete the Michigan Interchange and the portion of the Bridge that Is located in Michigan.



NEIGHBOURHOOD INFRASTRUCTURE STRATEGY

A \$20 million community investment focused on priorities identified through the two-phase consultation that took place between 2015-2019 with communities, businesses, Indigenous Peoples in Canada and other stakeholders in Windsor and Detroit.

The Neighbourhood Infrastructure Strategy is comprised of initiatives that are consistent with the Crossing Agreement and the key regional priorities identified:

- community partnerships
- · community safety and connections
- economic benefits
- aesthetics and landscaping

The Community Benefits Plan includes a robust documenting, tracking and reporting structure that demonstrates accountability to the region. The Community Benefits Plan and quarterly reports on progress and results are posted on www.GordieHoweInternationalBridge.com.



WORKFORCE DEVELOPMENT INITIATIVES

Employment Opportunities

- Require subcontractors to hire at least 20% of new hires from local region
- Participate in job fairs/employment sessions
- Identify and select pre-apprentices and apprentices
- Enhance community/employment groups' awareness of the project and skills required

Business Opportunities

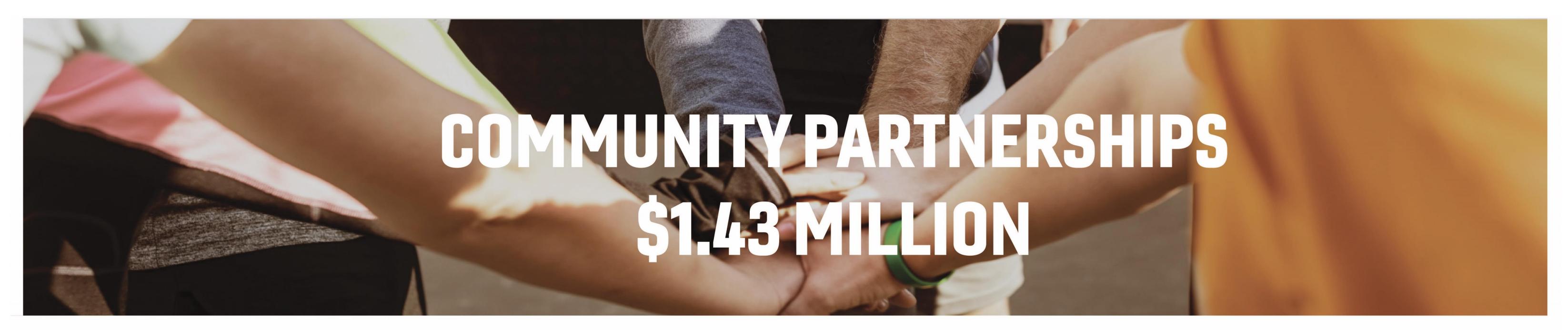
- Host Business-to-Business info sessions
- Provide two-way communication with local subcontractors
- Provide online system to invite local businesses to submit information on capabilities and capacity
- Foster growth of small, local companies by purchasing goods, supplies and services under \$25,000

To deliver these initiatives, WDBA and Bridging North America have identified agencies and organizations that have the necessary knowledge, expertise and capacity. We will work with these delivery partners to reach residents and businesses in Windsor and Detroit and Indigenous Peoples in Canada. Delivery partners include:

- Project Subcontractors
- Local Elementary and Secondary Education Institutions
- Post-Secondary Education Institutions
- Access for All
- Caldwell First Nation
- City of Windsor Employment and Training Services
- Detroit Employment Solutions Corporation
- Detroit Regional Chamber
- Focus: HOPE

- Heavy Construction Association of Windsor
- Invest WindsorEssex
- New Canadians' Centre of Excellence
- Southwest Detroit Business Association
- Southwest Solutions
- Walpole Island First Nation
- Windsor Construction Association
- Windsor Essex Regional Chamber of Commerce
- Workforce WindsorEssex





Community Grant to Walpole Island First Nation (WIFN)

Timing: To be confirmed Partner: WIFN and YMCA

- Grant to aid WIFN in securing full funding for expansion of its existing recreation center in partnership with the YMCA.
- Funding will become available when/if all remaining funding has been committed to/secured by WIFN and YMCA.

ProsperUS Partnership

Timing: 2021 for a four-year duration

Partner: ProsperUs Program, United Way/Centraide Windsor-Essex County

 Multi-year financial support to the United Way/Centraide Windsor-Essex County by investing in the ProsperUS program to support the work of cradle-to-career in neighbourhoods in Windsor and other youth programming to benefit the Sandwich community.

Community Organization Investment

Timing: 2020 for a five-year duration Partner: Local Community Organizations

- Annual \$50,000 investment allowance for community organizations located in, or serving Sandwich/west Windsor residents.
- Eligible community groups to apply annually for funding between \$1,000 and \$25,000 for events, programming and/or infrastructure improvements. Local Community Group will assist in application review.

Sandwich Art Project

Timing: 2020

Partner: Our West End/Life After Fifty

- Work with local youth artists to create four community art installations within the Sandwich neighbourhood through the West End Art Project.
- Art installations include a naturalized picnic table, directional signpost, hand-painted wayfinding map and a uniquely painted picnic table.





Sandwich Business Development Program

Timing: 2020 for a five-year duration

Partner: Invest WindsorEssex, Small Business and Entrepreneurship Centre, A Division of Invest WindsorEssex, Downtown Windsor Business Accelerator, Ontario Tourism Innovation Lab

- Support the development and implementation of a business
 acceleration workshop series for businesses located in, or interested
 in locating in, the Sandwich area.
- Workshops will be geared to developing strategies and approaches for businesses to employ during different phases of the project and will include experienced speakers and panelists discussing business district development, operating during construction and taking advantage of tourism opportunities.
- Collaboration with local programs and consultants to initiate follow-up activities with workshop participants.

Windsor-Detroit Cross-River Tour – Canadian Features

Timing: 2022-2024

Delivery: The project team

- Create an international walking/cycling tour highlighting the unique culture and history of Sandwich and Delray communities through interpretive signage to be installed at key locations along pedestrian and cyclist routes leading to the Canadian Port of Entry.
- Complimentary signage will be installed on the US side, along with a border marker at the centre of the bridge.
- Will engage local historians and residents through further consultation.





Sandwich Street Enhancements

Timing: 2022-2024

Partner: City of Windsor

• The project will invest \$1 million to further enhance the Sandwich Business Improvement Area. The money will be invested in hardscaping, landscaping, active transportation and gathering spaces. Enhancements will be informed by consultation with the local community.

Sandwich Park Improvements

Timing: 2022

Partner: City of Windsor

• Invest \$200,000 to support the construction of a new gazebo and improvements to the existing board walkway in McKee Park.

Neighbourhood Green Improvements

Timing: 2020-2024

Partner: Essex Region Conservation Authority (ERCA)

• Provide funding for the Triple Tree Impact Program to fund tree planting, public education and litter cleanup events in Sandwich/west Windsor.

Ojibway Park Wildlife Eco-Passage Investment

Timing: 2020-2024

Partner: City of Windsor Ojibway Nature Centre

- Provide seed-funding for an eco-passage (bridge) between Black Oak Heritage Park and Ojibway Park that will provide safe passage for area wildlife, including species at risk.
- Funding to be used towards an Environmental Assessment with remaining funds becoming available when/if the City of Windsor secures necessary permits and additional funding to initiate the project.





Expand adjacent trails to connect to the Gordie Howe International Bridge

Timing: 2024

Partner: City of Windsor

- Connect cycling infrastructure between Malden Park (Matchette Road entrance) and the Canadian Port of Entry; this also indirectly links into the Rt. Hon. Herb Gray Parkway trail system.
- Create trailhead at Malden Park, including benches, wayfinding/interpretive signage and garbage cans.

Bike rack design contest

Timing: 2023

Partner: To be confirmed

 Create and run a contest for local artists to design one-of-a-kind, locally-inspired bike racks that will be installed at various locations/trailheads within the expanded adjacent trail network.

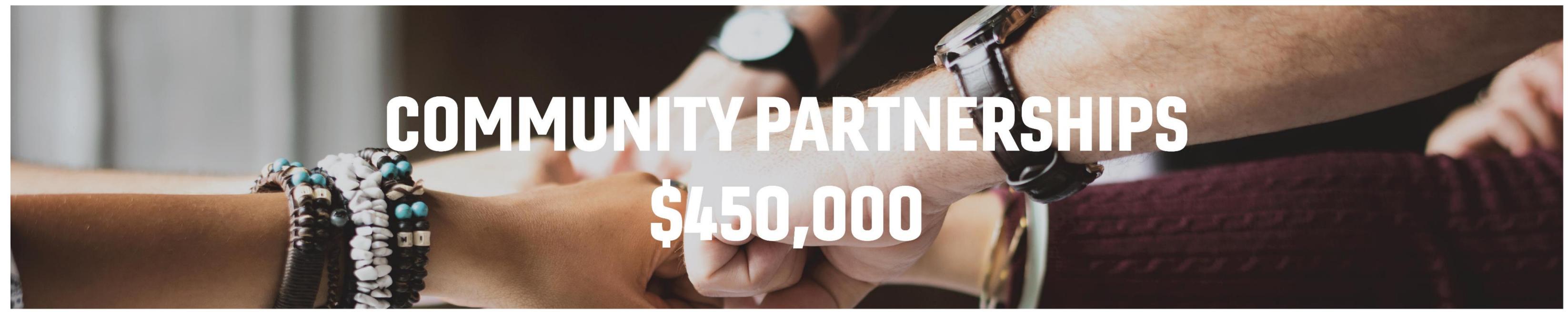
Malden Park Observation Area

Timing: 2022

Partner: City of Windsor

- Construct an observation area at Malden Park that will allow students, residents and tourists to view ongoing construction of the Gordie Howe International Bridge project.
- Features to include wayfinding signage within the park, benches, binoculars and photography area.





People's Community Service Partnership

Timing: 2020

Partner: People's Community Service

 Invest in roof repairs at Delray House, formerly managed by People's Community Service Partnership.

Fort Street Bridge Project

Timing: 2020

Partner: Friends of Detroit River, Fort-Rouge Gateway (FRoG) Partnership

 Invest in the creation of a sculptural element installed within the Fort Street Bridge Park as part of the FRoG Project.

Delray Art Project

Timing: To be confirmed

Partner: Urban Neighborhood Initiatives

 Work with local artists/youth to create at least one mural within the Southwest Detroit community through the Southwest Urban Arts Mural Project.

Community Organization Investment

Timing: 2020 for a five-year duration

Partner: Local Community Organizations

- Annual \$50,000 investment allowance for community organizations located in or serving Delray/Southwest Detroit residents.
- Eligible community groups to apply annually for funding between \$1,000 and \$25,000 for events, programming and/or infrastructure improvements.
- Local Community Group will assist in application review.





Southwest Detroit Business Development Program

Timing: 2020 for a three-year duration

Partner: Southwest Detroit Business Association

- Support the Southwest Detroit Business Association to launch a new business development program, Bridge to Prosperity, for a three-year period.
- The program will feature supports for small businesses and entrepreneurs located in Southwest Detroit through business technical assistance, consulting and drop-in services.

Windsor-Detroit Cross-River Tour – US Features

Timing: 2022-2024

Delivery: The Project Team

- Create an international walking/cycling tour highlighting the unique culture and history of Delray and Sandwich communities through interpretive signage to be installed at key locations along pedestrian and cyclist routes leading to the US Port of Entry.
- Complementary signage to be installed on Canadian side, along with a border marker at the centre of the bridge.
- Will engage local historians and residents through further consultation.





Community Home Repair Program

Timing: 2021-2024

Partner: Local Initiatives Support Corporation Detroit (LISC Detroit)

- Launch the Delray Home Improvement Program in the area surrounding the project's construction sites in the Delray, Detroit neighborhood.
- The program catchment area includes homes south of I-75 adjacent to the US Port of Entry.
- Eligible residences qualify for improvements to roofs, furnaces, windows and insulation up to a per household maximum of \$20,000 (USD).

Clark Park Improvements

Timing: 2020-2022

Partner: City of Detroit

 Purchase outdoor fitness equipment for installation in Clark Park which serves the Delray and Southwest Detroit community.

Neighbourhood Green Improvements

Timing: 2021 and 2024

Partner: The Greening of Detroit

 Co-host two tree giveaways and education sessions with the Greening of Detroit during the construction phase of the project.

Local Street Enhancements

Timing: To be confirmed Partner: City of Detroit

- Further enhance Delray local streets by adding community features.
- Enhancements to be confirmed and will be informed by community consultation.

Neighbourhood Trailhead and Garden

Timing: To be confirmed

Partner: Michigan Department of Transportation (MDOT)

- Establish a trailhead and four-seasons garden adjacent to a new MDOT parking lot to be constructed in Delray near Historic Fort Wayne.
- The trailhead will serve cyclists and pedestrians utilizing the multi-use paths surrounding the US Port of Entry.





Expand Adjacent Trails to Connect to Gordie Howe International Bridge

Timing: 2024

Partner: To be confirmed

 Invest in expanding cycling infrastructure near the US Port of Entry, investments to be confirmed but may include the creation of paths, installation of safety lighting, directional and development of pedestrian and cyclist-friendly, outdoor amenity spaces.

Construction Observation Area

Timing: 2021-2022

Partner: City of River Rouge

- Invest in the construction of an observation area at Belanger Park in River Rouge that would allow students, residents and tourists to view ongoing construction of the Gordie Howe International Bridge project.
- Features to include wayfinding signage, benches, binoculars, photography area and subsidized access to the park.

Transportation Improvements

Timing: 2020

Partner: The Community Health and Social Services Center (CHASS),

People's Community Services (PCS), Clark Park Coalition

 Invest in three new 15 passenger vans to be donated to CHASS, PCS, and the Clark Park Coalition to support transportation of clients and youth utilizing the programs and services provided by these community organizations.

Bike Rack Design Contest

Timing: 2023

Partner: To be confirmed

 Create and run a contest for local artists to design one-of-a-kind, locally-inspired bike racks that can be installed at various community locations/trailheads within the expanded adjacent trail network.



DELRAY HOME IMPROVEMENT PROGRAM

The Delray Home Improvement Program is a free home repair program for eligible homes or duplexes in the area surrounding the Gordie Howe International Bridge and US Port of Entry construction site in Delray, Detroit. The program represents a \$4 million (CDN) investment being delivered as part of the project Community Benefits Plan.

Timing: 2021 - 2024 (if funding remains)

Partner: Local Initiatives Support Corporation

Detroit

(LISC Detroit)

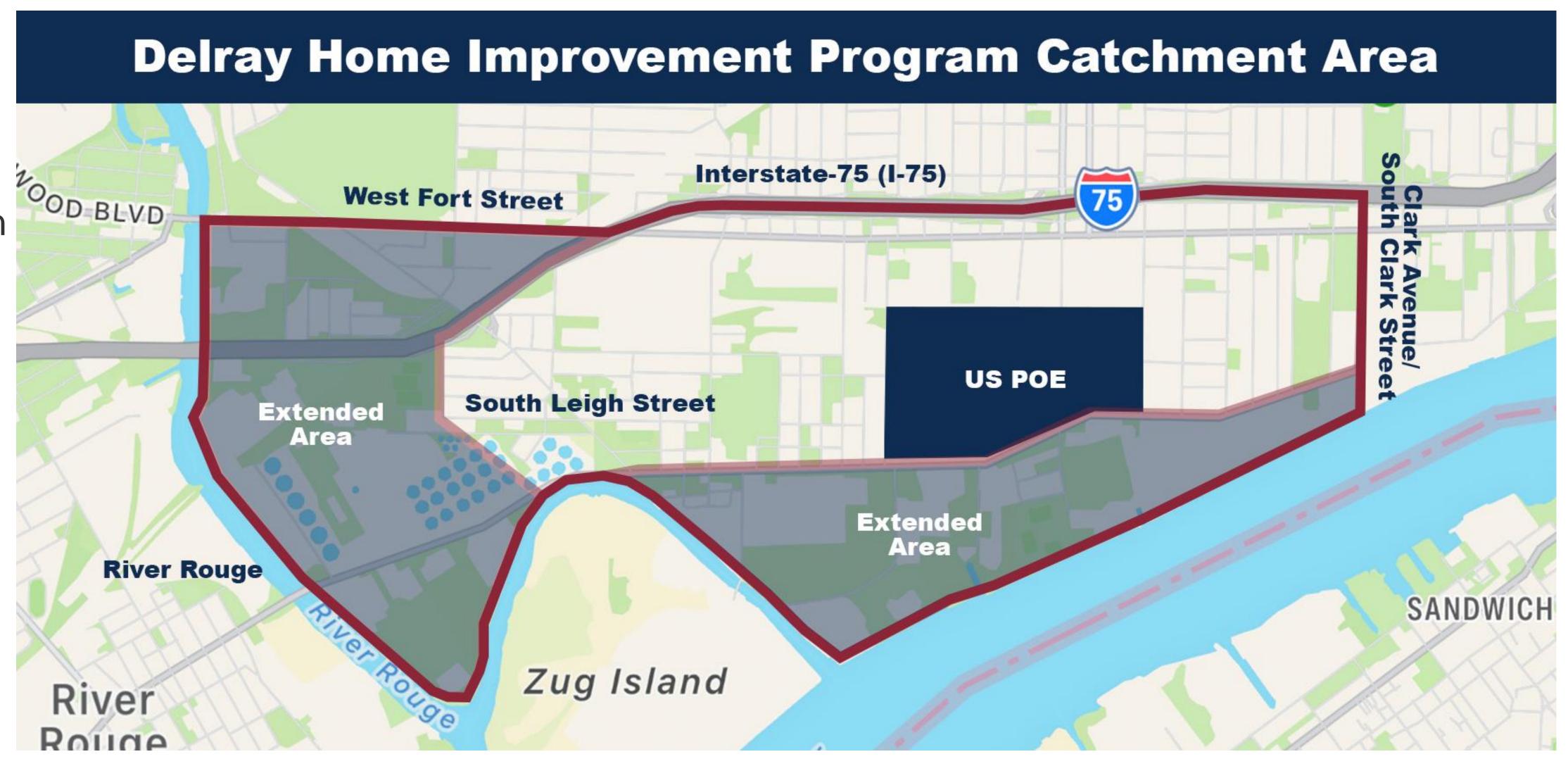
Successful applicants may receive items from the pre-approved repair/replacement list, based on an assessment of the home, with a per-house cap of \$20,000 (USD).

Repairs Offered:

- roof repair and/or roof replacement
- window and/or door replacement
- roof insulation and/or wall insulation
- repair or replacement of heating, ventilation, and/or air-conditioning (HVAC) unit.

Program Boundaries:

- West Fort Street/I-75 to the north
- Clark Street to the east
- Detroit River to the south
- River Rouge to the west.



STAY CONNECTED



gordiehoweinternationalbridge.com



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@gordiehowebridge



YouTube.com/GordieHoweBridge



WDBA-APWD



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