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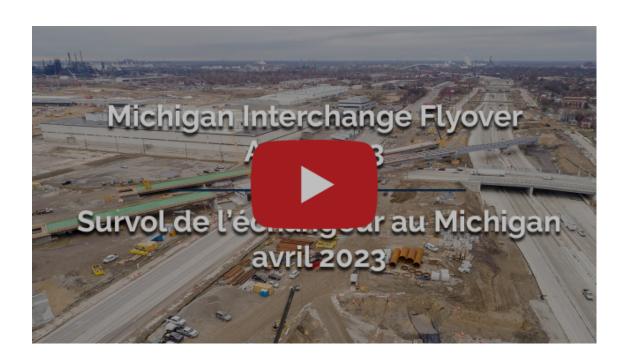
Good afternoon,

Here are a few things we wanted you to know about:

New Flyover Footage

We've captured new footage of the Canadian Port of Entry and Michigan Interchange work. Take a look at the progress in our latest videos below.





Community Benefits Winter 2023 Report

The Gordie Howe International Bridge team is actively implementing many of the workforce development and neighbourhood infrastructure initiatives identified in the Gordie Howe International Bridge Community Benefits Plan.

The Winter 2023 Quarterly Community Benefits Report is now publicly available and you can read the report <u>here</u>. This report includes:

- an overview of the Workforce Development and Participation Strategy engagements and Neighbourhood Infrastructure Strategy activities that took place over the winter of 2023.
- workforce and business development progress achieved between September 2018 and December 2022
- · an update on Neighbourhood Park Improvements
- a summary of local business development programs
- an overview of the Windsor-Detroit Cross-River Tour and recent consultation activities
- an update on the Delray Home Improvement Program
- · upcoming activities.

We're proud to deliver a plan that provides positive outcomes for our neighbours in Sandwich/west Windsor and Delray/Southwest Detroit and are committed to keeping stakeholders and members of the public informed along the way. Quarterly reports on progress and results will continue to be posted on GordieHoweInternationalBridge.com until 2025.

COMMUNITY BENEFITS

QUARTERLY REPORT WINTER 2023



The Community Benefits Plan is a key component of the Gordie Howe International Bridge project. With a commitment to transparent and accountable implementation, the project team is proud to report on Community Benefit Plan activities and accomplishments each quarter. For more information on Community Benefits Plan initiatives visit GordieHoweInternationalBridge.com.

NEIGHBOURHOOD INFRASTRUCTURE STRATEGY

NEIGHBOURHOOD PARK IMPROVEMENTS COMPLETE

Outdoor fitness equipment has now been installed at Clark Park for residents and visitors to enjoy. This initiative, valued at approximately \$102,400 (CDN), was provided to the City of Detroit to complement other improvements being delivered through the Clark Park Revitalization Project in Southwest Detroit.

As part of McKee Park improvements, the City of Windsor has installed a new gazebo and enhanced the existing boardwalk. The improvements, along with other enhancements to park paths, lights and benches, represent the \$200,000 initiative.



Newly installed fitness equipment in Clark Park, Southwest Detroit.



A new gazebo and enhanced boardwalk at McKee Park, Sandwich.

LOCAL BUSINESS DEVELOPMENT

The Community Benefits Plan includes business development programming for local businesses in Sandwich/west Windsor and Delray/Southwest Detroit. The Sandwich Business Development Program, delivered through partnerships with the Small Business & Entrepreneurship Centre (SBEC), A Division of Invest WindsorEssex and the Downtown Windsor Business Accelerator (the Accelerator), provides small business and entrepreneurship supports and programming through site visits, targeted outreach, webinars and consultations.

The newly funded Southwest Detroit Small Business Support Program, delivered through a partnership with Puente Cultural Integration, LLC, offers bilingual coaching and technical assistance, networking events, workshops and collaborative marketing and marketplace opportunities. For more information on these programs, visit the project website.



We wish to acknowledge that the land in Canada where the Gordie Howe International Bridge project is being constructed sits on Anishinaabe Territory. The Anishinaabeg in the Windsor area are known as the Three Fires Confederacy which consists of the Ojibwe, Odawa, and Potawatomi Nations. This land has also served as a place of refuge for the Huron/Wendat people.

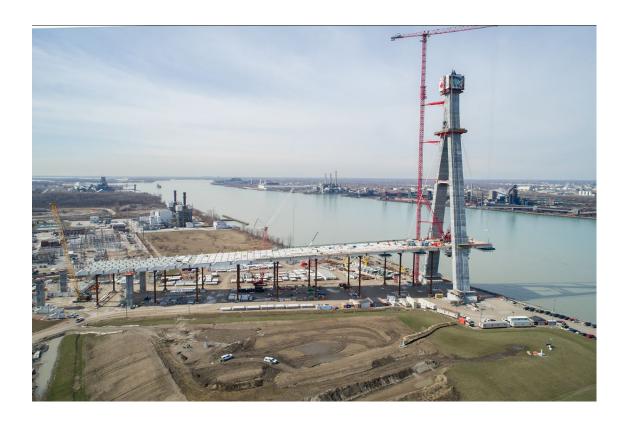
SEE THE FULL COMMUNITY BENEFITS PLAN AT GORDIEHOWEINTERNATIONALBRIDGE.COM

WINTER 2023

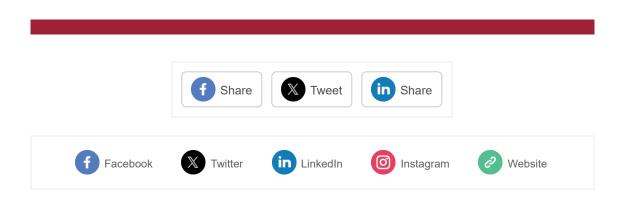
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Canadian Bridge Site Photo Gallery

Starting this week we are releasing new galleries of project components, starting with the Canadian Bridge site. Over the next few weeks we will be adding galleries of the other project components to our website. Check out the new gallery <u>here.</u>



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