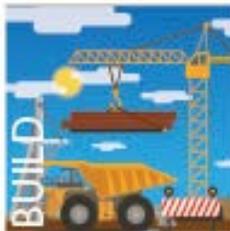


Contract Value Overview

Bridging North America (BridgingNA) has signed a fixed-price contract of approximately \$5.7 billion with Windsor-Detroit Bridge Authority (WDBA) to deliver the Gordie Howe International Bridge project with the bridge expected to open to traffic by the end of 2024.

Through the contract, BridgingNA is responsible to:

- design, build and finance the bridge, the Canadian and US Ports of Entry and the Michigan Interchange
- operate and maintain the bridge and the Canadian and US Ports of Entry for a 30-year period (MDOT will be responsible for the operation and maintenance of the roadway).



The contract value of the project reflects the progress payments to be made during construction, the substantial completion payment and the monthly service payments to be made during operations before inflation adjustments. Payments to BridgingNA are performance-based and these can be withheld by WDBA if BridgingNA does not meet the agreed-to performance standards.

It is anticipated that of the \$5.7 billion contract, \$3.8 billion will be allocated for the design-build phase including financing and \$1.9 billion will be allocated for the operation-maintenance phase including financing.

The public-private partnership (P3) model transfers many project risks to BridgingNA – the private sector. For instance, the contract agreement makes BridgingNA responsible for increases in costs due to design errors and omissions, project management and sub-contractor co-ordination, increases in construction material prices and labour costs, schedule and project completion delays, and other related construction risks.

WDBA's 30-year operation and maintenance agreement with BridgingNA, which includes repair and renewal, will ensure the Gordie Howe International Bridge and Ports of Entry will be kept in excellent working condition over the term of the agreement. For example, if potholes and pavements need repair or the electrical systems need repair or replacement parts, the private sector is responsible to undertake this work. WDBA has built in a 30-year guarantee for these physical features.

Overall Project Costs

Separate from the contract with Bridging North America, Canada has invested \$559 million from Fiscal Year 2005-2006 to Fiscal Year 2017-2018 (up to March 31, 2018) to get the project to Financial Close and the point where full construction can begin.

For more information about the Gordie Howe International Bridge project visit www.wdbridge.com. Follow us on Twitter at www.twitter.com/GordieHoweBrg, like us on Facebook at www.facebook.com/GordieHoweBridge and connect with us on LinkedIn at www.linkedin.com/company/wdba-apwd.

