



**NEWS RELEASE**  
**PREFERRED PROPONENT SELECTED FOR GORDIE HOWE INTERNATIONAL BRIDGE PROJECT**

July 5, 2018

**WINDSOR, ONTARIO** – Windsor-Detroit Bridge Authority (WDBA) announced today that a significant milestone has been met in the public-private partnership (P3) procurement process with the selection of Bridging North America as the Preferred Proponent to design, build, finance, operate and maintain the Gordie Howe International Bridge project. Bridging North America’s design will see it delivered as a cable-stayed bridge.

Bridging North America was selected following a rigorous evaluation of the proposals submitted by the three Proponent teams invited to participate in the Request for Proposals (RFP) stage. The criteria evaluated included: project schedule management, the design and build approach, durability of the infrastructure, community benefits, operation, maintenance and rehabilitation plans, measures to ensure compliance with architectural criteria, and the robustness of the financing plan.

The technical and financial proposals were evaluated by subject-matter experts with extensive engineering and financial expertise and, as with the entire P3 procurement process, the evaluation was overseen by an independent fairness monitor who provided an independent opinion confirming the fairness, openness and transparency of the process.

Over the coming months, WDBA will negotiate final contract details with Bridging North America. The cost of the project, design details and expected construction schedule will be announced publicly following financial close which is expected by the end of September, signaling the contract has been awarded and signed.

The new Gordie Howe International Bridge will provide for redundancy at the busiest trade corridor between Canada and the United States with improved border processing and highway-to-highway international connectivity. It also addresses future needs and will provide six lanes to meet anticipated growth in traffic over the years to come.

**Quotes**

“This is an exciting time for WDBA and for communities on both sides of the border. The selection of Bridging North America as the Preferred Proponent is another step forward towards the start of construction of the Gordie Howe International Bridge – the largest infrastructure project along the Canada-US border and one which will stimulate the economies in Canada and the United States.”

*Dwight Duncan, Chair, WDBA Board of Directors*

“The momentum continues with the selection of Bridging North America as our Preferred Proponent. Over 60 subject-matter experts undertook a rigorous evaluation process, putting in countless hours, to reach today’s decision. WDBA looks forward to the completion of the procurement process and to the start of construction later this year.”

*André Juneau, Interim CEO, WDBA*

## Quick Facts

- The Gordie Howe International Bridge project will be delivered through a public-private partnership according to a set contract value and timeline.
- The project includes the Canadian Port of Entry, the bridge, US Port of Entry and I-75 interchange.
- Construction of the bridge will begin in 2018.
- Key members of Bridging North America include: ACS Infrastructure Canada Inc.; Dragados Canada Inc.; Fluor Canada Ltd.; AECOM; RBC Dominion Securities Inc.; Carlos Fernandez Casado S.L/FHECOR Ingenieros Consultores, S.A.; Moriyama and Teshima Architects; Smith-Miller + Hawkinson Architects, LLP.

## Related Products

Additional Quotes

Bridging North America – Preferred Proponent

Public-Private Partnership Procurement Process

Progress to Date and Next Steps

## About Windsor-Detroit Bridge Authority

Windsor-Detroit Bridge Authority (WDBA) is a not-for-profit Canadian Crown corporation created to manage the procurement process for the design, build, finance, operation and maintenance of the Gordie Howe International Bridge between Windsor, Ontario and Detroit, Michigan through a public-private partnership (P3). WDBA is also responsible for project oversight. For more information on WDBA visit [www.wdbridge.com](http://www.wdbridge.com) and follow WDBA on Twitter at [www.twitter.com/GordieHoweBrg](https://www.twitter.com/GordieHoweBrg).

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## Additional Quotes

“Today we have achieved a significant milestone towards the building of the Gordie Howe International Bridge. The Canadian and Michigan members of the International Authority would like to congratulate Bridging North America on their selection as the Preferred Proponent and thank WDBA, MDOT and their partner agencies on both sides of the border for their hard work.”

*Kristine Burr, Chair, Windsor-Detroit Bridge Authority, International Authority*

“The Gordie Howe International Bridge is critical to ensuring the free-flow and growth of trade between Canada and the United States and is important to communities on both sides of the border. The City of Windsor is proud to be the Canadian host community for this massive infrastructure project and I congratulate Windsor-Detroit Bridge Authority on reaching this significant milestone.”

*Mayor, Drew Dilkens, City of Windsor*

“On behalf of the Board of Directors and staff of the WindsorEssex Economic Development Corporation, I would like to congratulate Windsor-Detroit Bridge Authority on the selection of the Preferred Proponent for the design, construction, financing, operation and maintenance of the Gordie Howe International Bridge. Today marks a significant milestone for this project that will be an enormous economic driver for our region for years to come. We look forward to assisting Windsor-Essex companies capitalize on the related opportunities.”

*Stephen MacKenzie, CEO, WindsorEssex Economic Development Corporation*

“The Gordie Howe International Bridge has been a top priority for Michigan, Canada and the Detroit Regional Chamber for over a decade. I am delighted that this act of international cooperation is taking yet another critical step forward. This bridge symbolizes the longstanding and enduring friendship between our nations.”

*Sandy Baruah, President and CEO of the Detroit Regional Chamber*

“With this project, thousands of Michigan workers will be helping build connections with a critical international ally and bolstering the future of our state. Construction of the bridge will create opportunities for local hardworking men and women and suppliers. And when it’s completed, the bridge will drive investments and support future business growth, which will create even more opportunities for Michiganders, their families and our communities. We can’t wait to get started. ”

*Pat Devlin, Secretary-Treasurer, Michigan Building and Construction Trades Council*





Infrastructure  
Canada

## Statement

For Immediate Release

### Statement by the Honourable Amarjeet Sohi on the Preferred Proponent choice for the Gordie Howe International Bridge project

July 5, 2018      Ottawa, Ontario      Infrastructure Canada

“The Government of Canada is making investments that will help create good middle-class jobs, promote trade and productivity, and grow the economy. The Gordie Howe International Bridge will support economic growth by improving connections between Canada and the U.S., enabling the continuous flow of people and goods through a safe, secure and efficient Windsor-Detroit trade corridor.

“This is a project that successive governments of all stripes, on both sides of the border, have worked to achieve for many years. Today’s announcement of Bridging North America as the Preferred Proponent for the Gordie Howe International Bridge is a significant milestone and something for which all those who have contributed to this project over the years can be proud.

“Windsor-Detroit Bridge Authority has worked very hard over the last 4 years with their Canadian and American partners to make today possible. Beyond any doubt, this project is moving forward with a world-class team now chosen to deliver it, to the benefit of Canada-U.S. trade and the residents of Windsor and Detroit who have for so long wanted to see this project become a reality.

“The project brings opportunities in the form of jobs and contracts for local workers, service providers, and material manufacturers and distributors on both sides of the border during the construction and operation of the new bridge.

“The Government of Canada is committed to the successful completion of the Gordie Howe International Bridge. It is an example of the strategic infrastructure investments being made across Canada to help grow the economy, create good middle-class jobs and enhance productivity.”

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## News Release

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**FOR IMMEDIATE RELEASE**

Thursday, July 5, 2018

### **Gov. Rick Snyder's statement on announcement of Preferred Proponent for the Gordie Howe International Bridge**

LANSING, Mich. - Gov. Rick Snyder today issued the following statement after the announcement of the Preferred Proponent for the Gordie Howe International Bridge.

"The Gordie Howe International Bridge project at the Detroit-Windsor crossing will be a towering symbol of the peace and prosperity shared by Michigan and Canada, our most vital trading partner. Today's naming of the team that will build the six-lane span easily ranks among this historic project's biggest milestones," said Gov. Rick Snyder. "The announcement means that the complicated and competitive procurement process spearheaded by Windsor-Detroit Bridge Authority has worked. Significant advanced construction on the bridge can now begin this summer, marking another critical milestone for this vital trade corridor.

"The Gordie Howe International Bridge, financed by Canada, will create thousands of jobs in Michigan. It greatly enhances our supply chain and will create economic opportunities and growth in ways many people have not yet fully realized. The Canadians and Americans who have been working side by side on this project are proving once again that, together, we can achieve great things for everyone."

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## News Release

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**FOR IMMEDIATE RELEASE**

### **Fluor Team Selected for Gordie Howe International Bridge Project Connecting U.S. and Canada**

**IRVING, Texas (July 5, 2018)** – [Fluor Corporation](#) (NYSE: FLR) announced today that Bridging North America, a partnership of Fluor and ACS Infrastructure Canada, was selected as the preferred proponent to design, build, finance, operate and maintain the Gordie Howe International Bridge project for Windsor-Detroit Bridge Authority (WDBA). Fluor plans to book its share of the design and construction contract value in the fourth quarter of 2018.

The Gordie Howe International Bridge project is a planned bridge and border crossing spanning the Detroit River and connecting Detroit, Michigan, U.S. and Windsor, Ontario, Canada by linking Interstate 75 and Interstate 96 in Michigan with the new extension of Highway 401 (Rt. Hon. Herb Gray Parkway) in Ontario.

“Fluor is pleased with the selection of our joint venture team to design, build, finance, operate and maintain this once-in-a-generation project,” said [Terence Easton](#), president of Fluor’s infrastructure business. “We are looking forward to partnering with WDBA to reach financial close later this year and ultimately deliver a durable, long-lasting, landmark bridge with a unique visual presence for the local community and international travelers.”

Fluor and ACS Infrastructure Canada led the development phase of the project and will hold the prime contract. This is the second project in the Windsor-Detroit area where Fluor and ACS have partnered. Fluor and ACS recently delivered, and are currently operating and maintaining, the Rt.

Hon. Herb Gray Parkway in Windsor, Ontario, that will connect to the Gordie Howe International Bridge.

This partnership will design and build the project, and when complete, this crossing will be the longest cable-stayed bridge in North America. The scope also includes building new, state-of-the-art ports of entry on both the U.S. and Canadian side of the Detroit River as well as improvements to existing infrastructure in both Michigan and Ontario. Early works will start this summer in advance of financial close, which is set for this fall.

Fluor and ACS will operate and maintain the facility for 30 years to performance standards that will be established by WDBA following completion.

### **About Fluor Corporation**

Founded in 1912, [Fluor Corporation](#) (NYSE: FLR) is a global engineering, procurement, fabrication, construction and maintenance company that transforms the world by building prosperity and empowering progress. Fluor serves its clients by designing, building and maintaining safe, well executed, capital-efficient projects around the world. With headquarters in Irving, Texas, Fluor ranks 153 on the *Fortune 500* list with revenue of \$19.5 billion in 2017 and has more than 56,000 employees worldwide. For more information, please visit [www.fluor.com](http://www.fluor.com) or follow Fluor on [Facebook](#), [Twitter](#), [LinkedIn](#) and [YouTube](#).

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