1. Title
Independent Referee Laboratory.

2. Introduction
Windsor-Detroit Bridge Authority ("WDBA") is a non-agent Crown corporation with headquarters in Windsor and is responsible for the design, construction, financing, operation, and/or maintenance of a new Gordie Howe International Bridge ("Project") between Windsor, Ontario and Detroit, Michigan through a public-private partnership. Further information about WDBA can be obtained at www.wdbridge.com.

3. Description
WDBA requires the services of Independent Referee Laboratory. In the event of conflicts or Non-Compliance testing determined by WDBA in addressing the sampling and/or testing work and/or the quality of the sampled construction material and/or another aspect of the Project Work. The services for an Independent Referee Laboratory shall be requested to solve the discrepancy in compliance with the Project Agreement.

4. Solicitation Type
Request for Proposals.

5. Region of Opportunity
Windsor, Ontario, Canada.

6. Tendering Procedure
Open

7. Summary of Key RFQ Dates
The timetable for the RFP is as follows:

<table>
<thead>
<tr>
<th>RFP Process</th>
<th>Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>Issue RFP</td>
<td>March 26, 2020</td>
</tr>
<tr>
<td>Deadline for Questions &amp; Clarifications</td>
<td>April 16, 2020 at 14:00:00 EST</td>
</tr>
<tr>
<td>Final Addendum</td>
<td>April 24, 2020</td>
</tr>
<tr>
<td>Submission Deadline</td>
<td>May 5, 2020 at 14:00:00 EST</td>
</tr>
</tbody>
</table>

8. Documents
The RFP is available only through MERX, the electronic tendering system used by WDBA. For further information about MERX, call 1-800-964-MERX or visit the MERX website at www.merx.com.

9. Conditions to Participation
None.

10. Proposal Delivery
Proposals must be submitted electronically to MERX using the MERX electronic bid submission system.

11. Delivery of Services
The Successful Proponent will be required to provide Independent Referee Laboratory, as outlined in the RFP.

12. Contact
Name: Chris Hatt, Manager Procurement (procurement@wdbridge.com)