1. Title
Operational Readiness (OR) Consultant Services.

2. Introduction
Windsor-Detroit Bridge Authority ("WDBA") is a non-agent Crown corporation with headquarters in Windsor and is responsible for the design, construction, financing, operation, and/or maintenance of a new Gordie Howe International Bridge ("Project") between Windsor, Ontario and Detroit, Michigan through a public-private partnership. Further information about WDBA can be obtained at www.wdbridge.com.

3. Description
WDBA requires the services of a qualified Operational Readiness Consultant to help complete a Project Management Plan.

4. Solicitation Type
Request for Proposals.

5. Region of Opportunity
Windsor, Ontario, Canada.

6. Tendering Procedure
Open.

7. Summary of Key RFP Dates
The timetable for the RFP is as follows:

<table>
<thead>
<tr>
<th>RFP Process</th>
<th>Date &amp; Time</th>
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</thead>
<tbody>
<tr>
<td>Issue RFP</td>
<td>September 26, 2019</td>
</tr>
<tr>
<td>Reviewing Period for the WDBA/BNA Project Agreement</td>
<td>September 27-October 28, 2019</td>
</tr>
<tr>
<td>Deadline for Questions &amp; Clarifications</td>
<td>October 17, 2019</td>
</tr>
<tr>
<td>Final Addendum</td>
<td>October 24, 2019</td>
</tr>
<tr>
<td>Submission Deadline / Closing date and time</td>
<td>October 31, 2019</td>
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</tbody>
</table>

8. Documents
The RFP is available only through MERX, the electronic tendering system used by WDBA. For further information about MERX, call 1-800-964-MERX or visit the MERX website at www.merx.com.

9. Conditions to Participation
None.

10. Proposals
Proposals must be submitted electronically to MERX using the MERX electronic bid submission system.

11. Delivery of Services
The Successful Proponent will be required to provide internal audit services.

12. Contact
Name: Chris Hatt, Manager Procurement (procurement@wdbridge.com)